### CABINET

#### 5 SEPTEMBER 2013

#### APRIL - JUNE (QUARTER 1) FINANCE MONITORING REPORT 2013 /14

| Relevant Portfolio Holder | Cllr Roger Hollingworth              |
|---------------------------|--------------------------------------|
| Relevant Head of Service  | Teresa Kristunas Head of Finance and |
|                           | Resources                            |
| Non Koy Decision          |                                      |

Non-Key Decision

#### 1. <u>SUMMARY OF PROPOSALS</u>

- 1.1 To report to Cabinet on the Council's financial position for the period April -June 2013 (Quarter 1 – 2013 /14)
- 1.2 At Council Tax Setting members approved a number of savings, these are detailed in Appendix 2 with an update on progress

#### 2. <u>RECOMMENDATIONS</u>

- 2.1 That Cabinet note the current financial position on Revenue and Capital as detailed in the report and requests officers to consider actions to enable the predicted overspend to be as mitigated as possible.
- 2.2 Cabinet Members delegate Capital Carry forward to S151 Officer across Financial years if it is to be used for the purpose it was originally approved for.
- 2.3 Amendments to the capital program as detailed in appendix 3 be approved as follows; for 13/14 be reduced by £115K. For 14/15 be increased by £276K and 15/16 increase by £1,008K
- 2.4 That £28K be drawn down from earmarked reserves to finance the Civil Parking Enforcement set up costs as provided by the Wychavon District Council.

#### 3. KEY ISSUES

- 3.1 This report provides details of the financial information across the Council. The aim is to ensure officers and members can make informed and considered judgement of the overall position of the Council.
- 3.2 During the budget process Heads of Service identified various savings that they would achieve during 2013/14. Details of these and there progress are included in Appendix 2.
- 3.3 A separate finance report for each department plus a council summary is shown on the following pages.

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#### Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Overall Council

| Service Head                               | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April - June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|--|--|---------------------------------|---------------------------------------|--|
| Environmental<br>Services                  | 4,036                                  | 191                             | 253                                   | 62   |
| Community Services                         | 2,447                                  | 449                             | 442                                   | -7   |
| Leisure & Cultural<br>Services             | 1,962                                  | 531                             | 531                                   | 0  |
| Planning &<br>Regeneration                 | 1,193                                  | 98                              | 91                                    | -7   |
| Pre-Regulatory<br>Services                 | 740                                    | 50                              | 45                                    | -5   |
| Customer Services                          | 1                                      | 91                              | 89                                    | -2   |
| Finance & Resources                        | 773                                    | 26                              | 5                                     | -21  |
| Legal, Equalities &<br>Democratic Services | 1,377                                  | 203                             | 162                                   | -41  |
| Business<br>Transformation                 | 40                                     | 484                             | 449                                   | -35  |
| Corporate Services                         | 1,695                                  | 518                             | 526                                   | 8  |
| SERVICE TOTAL                              | 14,264                                 | 2,641                           | 2,593                                 | -48  |
| Interest Payable                           | 75                                     | 19                              | 0                                     | -19  |
| Interest on<br>Investments                 | -67                                    | -17                             | -20                                   | -3   |
| COUNCIL SUMMARY                            | 14,272                                 | 2,643                           | 2,573                                 | -70  |

#### Financial Commentary:

- Environmental Services initial issues relating to Route optimisation of waste rounds teething problems which will delay anticipated savings. It is anticipated these will not be material.
- Legal, Equalities & Democratic Services £28K of savings are predominantly due to vacant posts in all three areas, however a service review has taken place and the new structure came in to effect from 01/07/13. Budgets will be revised and reflected in the 2<sup>nd</sup> Qtr report. There are also savings within the Members services as not all of the posts were appointed to in the 1<sup>st</sup> Qtr, there is also an under spend from the Members training budget.
- Finance & Resources variance is due to the Corporate training budget as explained further below.

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Capital Budget summary Quarter 1 (April - June) 2013 /14 – Overall Council

| Department                     | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |
|--------------------------------|--|---------------------------------|---------------------------------------|--|
| Environmental<br>Services      | 1,725                                  | 427                             | 430                                   | 3  |
| Community<br>Services          | 993                                    | 86                              | 89                                    | 3  |
| Leisure & Cultural<br>Services | 933                                    | 174                             | 172                                   | -2   |
| Planning and<br>Regeneration   | 4,473                                  | 9                               | 9                                     | 0  |
| Pre-Regulatory<br>Services     | 56                                     | 3                               | 3                                     | 0  |
| Financial Services             | 25                                     | 25                              | 17                                    | -8   |
| Business<br>Transformation     | 34                                     | 34                              | 11                                    | -23  |
| TOTAL                          | 8,239                                  | 758                             | 731                                   | -27  |

**Financial Commentary:** 

• North Cemetery Phase 2 – will begin this year, meeting with designers to take place

• Within Business Transformation requirements for members and the Microsoft Office Project are currently under review.

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#### **Environmental Services**

Quarter 1 (April - June) 2013 /14

Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Environmental Services

| Service Head           | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|------------------------|--|---|---------------------------------------|--|
| Car Parks/Civil        |  |   |                                       |  |
| Parking                | -495                                   | -87   | -43                                   | 44   |
| Enforcement            |  |   |                                       |  |
| Cemeteries/            | 89                                     | 10  | 7                                     | -3   |
| Crematorium            | 00                                     | 10  | I                                     | 0  |
| Cesspools/             | -82                                    | -26   | -10                                   | 16   |
| Sewers                 | 02                                     | 20  | 10                                    | 10   |
| СМТ                    | 0                                      | 13  | 13                                    | 0  |
| Depot                  | 21                                     | 222   | 202                                   | -20  |
| Grounds<br>Maintenance | 631                                    | 104   | 101                                   | -3   |
| Highways               | 255                                    | 38  | 26                                    | -12  |
| Public<br>Conveniences | 42                                     | 9   | 10                                    | 1  |
| Refuse & Recycling     | 2,241                                  | -303  | -266                                  | 37   |
| Street Cleansing       | 1,290                                  | 192   | 191                                   | -1   |
| Transport              | -48                                    | -14   | -10                                   | 4  |
| Waste Management       | -5                                     | 9   | 9                                     | 0  |
| Policy                 | 40                                     | 40  |                                       | <u>^</u>                                     |
| Climate Change         | 48                                     | 12  | 6                                     | -6   |
| Land Drainage          | 49                                     | 12  | 17                                    | 5  |
| TOTAL                  | 4,036                                  | 191   | 253                                   | 62   |

#### **Financial Commentary:**

• Reduced income for car parks which officers are reviewing.

• Following the route optimisation of Waste rounds, there have been a few issues which have caused delay. This has meant that some of the anticipated savings will be delayed. Senior managers and financial officer will be meeting to go through the budgets and saving predictions before the half year.

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## Capital Budget summary Quarter 1 (April – June) 2013 /14 Environmental Services

| Service  | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April -<br>June<br>£'000 | Actual<br>Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |
|--|--|------------------------------------|--|--|
| Depot Site Security                            | 46                                     | 22                                 | 22                                       | 0  |
| Vehicle & Equipment<br>replacement programme   | 1,303                                  | 346                                | 350                                      | 4  |
| Rollout Bins – Round Extension                 | 150                                    | 38                                 | 38                                       | 0  |
| North Cemetery Phase 2                         | 179                                    | 0                                  | 0  | 0  |
| Cemetery Toilets                               | 23                                     | 1                                  | 1  | 0  |
| Bromsgrove Monument –<br>Armed Forces Monument | 20                                     | 20                                 | 19                                       | -1   |
| CPE (Civil Parking<br>Enforcement)             | 4                                      | 0                                  | 0  | 0  |
| TOTAL  | 1,725                                  | 427                                | 430                                      | 3  |

#### Financial Commentary:

• North Cemetery Phase 2 – will begin this year, meeting with designers to take place

• A separate report will be coming to Members regarding the Cemetery toilets and the requirement for additional budget.

#### **Community Services**

Quarter 1 (April – June) 2013 /14

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Community Services

| Service Head                    | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance to date<br>April - June<br>£'000 |  |  |
|---------------------------------|--|---|---------------------------------------|---|--|--|
| Housing Strategy                | 1,875                                  | 271   | 260                                   | -11                                       |  |  |
| Community Safety<br>& Transport | 551                                    | 171   | 175                                   | 4   |  |  |
| Community<br>Cohesion           | 21                                     | 7   | 7                                     | 0   |  |  |
| TOTAL                           | 2,447                                  | 449   | 442                                   | -7  |  |  |
| Financial Commentary:           |  |   |                                       |   |  |  |

#### • There are no significant variances to report at this stage

## Capital Budget summary Quarter 1 (April – June) 2013 /14 Community Services

| Service  | Revised<br>Budget<br>2013/14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |  |  |
|--|---------------------------------------|---------------------------------|---------------------------------------|--|--|--|
| Strategic Housing  | 993                                   | 89                              | 89                                    | 0  |  |  |
| TOTAL  | 993                                   | 89                              | 89                                    | 0  |  |  |
| Financial Commentary: <ul> <li>Expenditure is expected within the forth coming quarters</li> </ul> |                                       |                                 |                                       |  |  |  |

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Leisure and Cultural Services

| Service Head                     | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|----------------------------------|--|---|---------------------------------------|--|
| Business<br>Development          | 30                                     | 235   | 241                                   | 6  |
| Cultural Services                | 337                                    | 72  | 72                                    | 0  |
| Leisure & Cultural<br>Management | -12                                    | 14  | 14                                    | 0  |
| Parks & Open<br>Spaces           | 468                                    | 43  | 36                                    | -7   |
| Sports Services                  | 1,139                                  | 167   | 168                                   | 1  |
| TOTAL                            | 1,962                                  | 531   | 531                                   | 0  |
| <b>Einancial Commenta</b>        | r\/-                                   |   |                                       |  |

Financial Commentary:

• The underspend within Parks & Open Spaces is due to a vacant post. This has now been filled with effect from July.

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## Capital Budget summary Quarter 1 (April – June) 2013 /14 Leisure and Cultural Services

| Service           | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |
|-------------------|--|---------------------------------|---------------------------------------|--|
| Sports Facilities | 468                                    | 103                             | 103                                   | 0  |
| Play Areas        | 370                                    | 71                              | 69                                    | -2   |
| Other Schemes     | 95                                     | 0                               | 0                                     | 0  |
| TOTAL             | 933                                    | 174                             | 172                                   | -2   |

**Financial Commentary:** 

• The Section 106 funded project at Wythall Community Park was included in the MTFP for 2013/14 as £152K. However, the total Section 106 receipt is £303K, so the Capital Programme needs to be increased by an additional £151K.

#### Planning and Regeneration

Quarter 1 (April - June) 2013 /14

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Planning and Regeneration

| Service Head                      | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|-----------------------------------|--|---|---------------------------------------|--|
| Building Control                  | -5                                     | -34   | -42                                   | -8   |
| Development Control               | 494                                    | 37  | 33                                    | -4   |
| Strategic Planning                | 470                                    | 75  | 65                                    | -10  |
| Economic & Tourism<br>Development | 226                                    | 29  | 28                                    | -1   |
| Emergency Planning                | 13                                     | 3   | 3                                     | 0  |
| Land Charges                      | -50                                    | -22   | -14                                   | 8  |
| Town Centre<br>Development        | 45                                     | 10  | 18                                    | 8  |
| TOTAL                             | 1,193                                  | 98  | 91                                    | -7   |

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#### Financial Commentary:

• Strategic Planning received reimbursement of underspent contribution to WCC for Community Infrastructure Levy work.

## Capital Budget summary Quarter 1(April – June) 2013 /14 Planning and Regeneration

| Service   | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |  |  |
|---|--|---------------------------------|---------------------------------------|--|--|--|
| Town Centre<br>Development -<br>Project<br>Management   | 54                                     | 0                               | 0                                     | 0  |  |  |
| Town Centre<br>Development –<br>Public Realm  | 919                                    | 9                               | 9                                     | 0  |  |  |
| Parkside School -<br>New Offices  | 3,500                                  | 0                               | 0                                     | 0  |  |  |
| TOTAL   | 4,473                                  | 9                               | 9                                     | 0  |  |  |
| <ul> <li>Financial Commentary:</li> <li>Town Centre Development – Public Realm awaiting works to be carried out by WCC</li> </ul> |  |                                 |                                       |  |  |  |

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Regulatory - Client
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before our work can commerce.

Quarter 1 (April - June) 2013 /14

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Regulatory Client

| Service Head            | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to date<br>April - June<br>£'000 |  |  |
|-------------------------|--|---|---------------------------------------|---|--|--|
| Environmental<br>Health | 922                                    | 91  | 86                                    | -5  |  |  |
| Licensing               | -182                                   | -41   | -41                                   | 0   |  |  |
| TOTAL                   | 740                                    | 50  | 45                                    | -5  |  |  |
| Financial Commentary:   |  |   |                                       |   |  |  |

• Environmental Health transferred to Regulatory Services 1st June 2010

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Capital Budget summary Quarter 1 (April – June) 2013 /14 Regulatory Services

| Service   | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |
|---|--|---------------------------------|---------------------------------------|--|
| Worcestershire<br>Enhanced Two Tier<br>Programme (WETT) | 56                                     | 0                               | 0                                     | 0  |
| TOTAL   | 56                                     | 0                               | 0                                     | 0  |

Financial Commentary:

• The expenditure is jointly funded by all partners in accordance with the business case. The budget for 13/14 is £503k, BDC share at 11.05% £56k.

#### Customer Services

Quarter 1 (April - June) 2013 /14

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Customer Services

| Service Head          | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |  |
|-----------------------|--|---|---------------------------------------|--|--|
| Customer              | 1                                      | 91  | 89                                    | -2   |  |
| Services              | •                                      | 01  | 00                                    | -  |  |
| TOTAL                 | 1                                      | 91  | 89                                    | -2   |  |
| Financial Commentary: |  |   |                                       |  |  |
| There are             | no significant varia                   | nces to report at th                        | nis stage                             |  |  |

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## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Finance and Resources

| Service Head                  | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|-------------------------------|--|---|---------------------------------------|--|
| Accounts & Financial<br>Mgmt  | -16                                    | 117   | 117                                   | 0  |
| Human Resources & Welfare     | 0                                      | 68  | 48                                    | -20  |
| Revenues & Benefits           | 789                                    | -159  | -160                                  | -1   |
| TOTAL<br>Financial Commontary | 773                                    | 26  | 5                                     | -21  |

#### **Financial Commentary:**

• There is an under spend on Corporate Training in this Qtr as Human Resources are currently visiting management teams to establish training requirements, to be reviewed for 2<sup>nd</sup> Qtr.

## Capital Budget summary Quarter 1 (April – June) 2013 /14 Financial & Resources

| Service                                | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance<br>to date<br>April – June<br>£'000 |
|--|--|---------------------------------|---------------------------------------|--|
| Income<br>Management PCI<br>Compliance | 25                                     | 25                              | 17                                    | -8   |
| TOTAL<br>Financial Commenta            | 25<br>ry:                              | 25                              | 17                                    | -8   |

• The scheme is currently in progress and more costs are expected to be incurred

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| Legal, Equalities and Democratic Services  | Quarter 1 (April - June) 2013 /14              |
|--|--|
| I LEAN FALLALITIES AND DEMOCRATIC SERVICES | (1) (1) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2 |
|  |  |

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Legal, Equalities and Democratic Services

| Service Head                            | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April – June<br>£'000 | Actual<br>Spend<br>April - June<br>£'000 | Variance to<br>date<br>April - June<br>£'000 |
|---|--|---|--|--|
| СМТ                                     | 0                                      | 12  | 12                                       | 0  |
| Democratic Services &<br>Member Support | 1,166                                  | 113   | 91                                       | -22  |
| Elections & Electoral Services          | 204                                    | 12  | 11                                       | -1   |
| Legal Advice & Services                 | 7                                      | 66  | 48                                       | -18  |
| TOTAL                                   | 1,377                                  | 203   | 162                                      | -41  |

**Financial Commentary:** 

 Legal, Equalities & Democratic Services – £28K of savings are predominantly due to vacant posts in all three areas, however a service review has taken place and the new structure came in to effect from 01/07/13. Budgets will be revised and reflected in the 2<sup>nd</sup> Qtr report.

 There are also savings within the Members services as not all of the posts were appointed to in the 1<sup>st</sup> Qtr, there is also an under spend from the Members training budget.

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#### **Business Transformation**

Quarter 1 (April - June) 2013 /14

## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Business Transformation

| Service Head               | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to date<br>April - June<br>£'000 |
|----------------------------|--|---|---------------------------------------|---|
| IT Services                | 29                                     | 450   | 424                                   | -26                                       |
| Business<br>Transformation | 0                                      | 16  | 9                                     | -7  |
| Policy &<br>Performance    | 11                                     | 18  | 16                                    | -2  |
| TOTAL                      | 40                                     | 484   | 449                                   | -35                                       |

#### **Financial Commentary:**

- The underspend within IT Services is due to vacancies within the department and re-negotiation of software contracts
- The underspend within Business Transformation is due to vacancies within the department

# Capital Budget summary Quarter 1 (April – June) 2013 /14 Business Transformation

| Service                    | Revised<br>Budget<br>2013 /14<br>£'000 | Budget<br>April – June<br>£'000 | Actual Spend<br>April – June<br>£'000 | Variance to date<br>April – June<br>£'000 |
|----------------------------|--|---------------------------------|---------------------------------------|---|
| Member ICT<br>Facilities   | 9                                      | 9                               | 0                                     | -9  |
| Sunray Devices             | 9                                      | 9                               | 11                                    | 2   |
| ESX Services               | 16                                     | 16                              | 0                                     | -16                                       |
| TOTAL<br>Financial Comment | 34                                     | 34                              | 11                                    | -23                                       |

Financial Commentary:

- Member ICT Facilities are currently being reviewed
- ESX servers are part of the Office project which is currently under review

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## Revenue Budget summary Quarter 1 (April – June) 2013 /14 – Corporate Services

| Service Head                                    | Revised<br>Budget<br>2013 /14<br>£'000 | Profiled<br>Budget<br>April - June<br>£'000 | Actual Spend<br>April - June<br>£'000 | Variance to date<br>April - June<br>£'000 |
|---|--|---|---------------------------------------|---|
| Corporate<br>Resources                          | 1,614                                  | 445   | 461                                   | 16  |
| Corporate Admin /<br>Central Post /<br>Printing | 81                                     | 73  | 65                                    | -8  |
| TOTAL<br>Financial Commont                      | 1,695                                  | 518   | 526                                   | 8   |

#### **Financial Commentary:**

- The underspend within Corporate Admin, Central Post and Printing is related to vacant posts within the department, these are due to be filled in August.
- The overspend within Corporate Resources is due to the vacancy management provision which is offset by underspends in departments within departments.

#### 4. TREASURY MANAGEMENT

- 4.1 The Council's Treasury Management Strategy has been developed in accordance with the Prudential Code for Capital Finance prudential indicators and is used to manage risks arising from financial instruments. Additionally treasury management practices are followed on a day to day basis.
- 4.2 The Council receives credit rating details from its Treasury Management advisers on a daily basis and any counterparty falling below the criteria is removed from the list of approved institutions.
- 4.3 Due to market conditions the Council has reduced its credit risk for all new investments by only investing in the highest rated instruments and has shortened the allowable length of investments in order to reduce risk.
- 4.4 At 30<sup>th</sup> June short term investments comprised:

|  | 31st March | 30th June |
|--|------------|-----------|
|  | 2013       | 2013      |
|  | £000       | £000      |
| Deposits with Banks/Building Societies | 10,800     | 12,000    |
| Total                                  | 10,800     | 12,000    |

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#### Income from investments and other interest

- 4.5 An investment income target of £67k has been set for 2013 /14 using a projected return rate of 0.75% 1.50 %. During the past financial year bank base rates have remained 0.5% and current indications are projecting minimal upward movement for the short term.
- 4.6 In the 3 months to 30 June the Council received income from investments of £20k.

#### 5. <u>REVENUE BALANCES</u>

#### 5.1 Revenue Balances

The revenue balances brought forward at 1 April 2013 were £3.093m (subject to audit). Excluding the impact of any projected over or under spends it is anticipated that £97k will be transferred from balances during 2013 /14 to fund revenue expenditure; giving a current projected balance at 31 March 2013 of £2.996m.

#### Legal Implications

None.

#### Service/Operational Implications

All included in financial implications.

#### **Customer / Equalities and Diversity Implications**

None as a direct result of this report

#### 7. <u>RISK MANAGEMENT</u>

7.1 Risk considerations covered in the report. There are no Health & Safety considerations

#### 8. <u>APPENDICES</u>

Appendix 1 Reserves Transfers to be approved Appendix 2 Review of savings identified in budget round Appendix 3 Capital Program to be approved

#### 9. BACKGROUND PAPERS

Available from Financial Services

#### 10. <u>KEY</u>

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None

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